



Quality Project Management, LLC
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PROJECT SUMMARY



Open Store Remodel – A&P Grocery Stores

The Project

A&P/Pathmark asked QPM to refresh 12 existing Pathmark and Superfresh stores within a 5-week period. The project was particularly challenging because all stores had to remain open during the entire process, with food and store product moved out of work areas as needed, and required QPM to manage contractors for flooring, carpentry, plumbing, electrical, paint, refrigeration and signage.

The QPM Solution

QPM began the project by reviewing all construction drawings 1-2 weeks prior to work beginning, which allows us to recommend significant savings for equipment that was slated for replacement but which in fact only needed a 'refresh'. We also shortened the construction schedule to 4 weeks, allowing the final week in the client's 5-week target for addressing punch items.

In addition to remaining open during construction, a number of stores insisted on work being done during the graveyard shift instead of daytime schedules, complicating scheduling of work crews. Ordering of new equipment had to be staged because the locations had no excess space for storing equipment being installed. Local jurisdictions had city codes forbidding dumpsters, complicating the process of décor and equipment removal.

Results

QPM completed all work in less than four weeks, well within the target timeline.

This was accomplished despite extensive scope changes on the part of the client – in one case, 14 revisions to the original plan drawings at a single store.

In addition to saving the client significant funds by refreshing some equipment instead of replacing it, QPM developed a plan to reduce future labor costs by changing how the company disposed of old fixtures. This plan has since been adopted as a company-wide policy.

As a result of the cost savings achieved through QPM's recommendations, store managers were able to get additional, "wish list" projects completed at their stores within the existing budget allowances.

More Information

For photographs of this project, as well as many more examples of QPM's experience with projects like yours, visit www.qpmlc.com and click on "Projects".